## Rising in Leadership: CTE, CCR and Making High School Matter

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## A leader has imagination \& vision

- Has a Vision:
- It usually comes down to a few fundamentals. Vision is always one of them. Great leaders give real thought to the values, ideas and activities they're most passionate about--and those are the things they pursue... (John Ryan quoted in Forbes, 2009)
- Has Information and Knowledge to Move that Vision Forward.
- Good performance within a company is the result of correct interaction of business management with its internal and external environment (Houben \& VanHoff, 1999).


## A vision for

- A $21^{\text {st }}$ Century Curriculum that
- engages students,
- let's them achieve the skills necessary for productive adulthood
- Facilitates their transition to further education and work
- Supported by evidence-based pedagogy
- Nested in Programs that link all key players
- Lead by you


## Here is what I will plan to do . . .

- Challenge assumptions about the emerging workplace
- Challenge assumptions about education "reform"
- Provide you information on:
- What "average" CTE can do
- What "high quality" CTE can do
- What College and Career Ready requires
- How College \& Career Ready without CTE is $\qquad$
- Take notes, there will be a test


## Caution: Assumption Challenges Ahead

College and Career Readiness

- More math and Science
- Requiring more academics will raise the bar on academic achievement

The Emergent Workplace

- We don't have enough scientists \& engineers
- All the good jobs require "college"
- All the good jobs are STEM
- The only jobs being outsourced are routine factory jobs and low skilled jobs


## Rigor= More

A narrow curriculum
High school has become the new middle school
THIRTY YEARS OF COLLEGE FOR ALL "REFORM"

## What does it take to obtain good jobs (Myth or Reality)?

Research by American Diploma Project indicates that regardless if students go on to college or into the workforce after graduation, they still need the same knowledge and skills, particularly in English and mathematics. At a minimum, high school course requirements need to cover four years of rigorous English and four years of math, including Algebra I, Geometry, Algebra II, and data analysis and statistics.

## The $4 \times 4$ approach

## Since the mid-1980s we have

Added the equivalent of one full year of core academics (math, science, language arts) to high school graduation requirements.

๑ (NAEP) Reading
scores have
significantly declined
© (NAEP) Science
scores have
significantly declined

- (NAEP) math scores have remained relatively unchanged


## $12^{\text {th }}$ Grade Math Scores 2005



## One solution?



## It is getting worse



## The College \& Career Dilemma

## 9th Grade Cohort

100 enter $9^{\text {th }}$ grade* ${ }^{*} 70 \%$ complete $\mathrm{HS}^{1}$
70 complete HS

43 Start college

Benchmarks
© $62 \%$ start college immediately ${ }^{2}$

- 47\% drop out (31\% with 0 credits)

Workforce Credentials

30\% enter as HS drop outs
25\% enter as HS grad

19\% enter with some college \& a lot of debt

18-24\% enter with college degree (6/4;3/2)
*An unknown number of pre-9th graders never make it to high school

## Teens and Young Adults have been hit the hardest by the Great Recession



Pew Research Center, 2012. Coming of Age, Slowly, in a Tough Economy

## Why is this important?

© Lower lifetime earning
© Increased risk they will never engage in sustained full-time employment
© 6.1 million NEETs in the U.S. $=\$ 100$ billion annual cost to U.S. taxpayers
© There are the social \& emotional costs that are beyond dollars
© Higher risk of social conflict...look to Spain

Aligning Education and Labor Market Needs COLLEGE \& CAREER READY FOR ALL?

## Defining College \& Career Ready

© Whatever skills needed to succeed in credit bearing CC courses (Tucker, NCEE)
© Being ready for college means that a high school graduate has the knowledge and skills necessary to qualify for and succeed in entry-level, credit-bearing college courses without the need for remedial coursework. (Achieve Inc)
© 4 years of math, English; 3 years of science \& social science (College Board)
© Skills needed for living-wage, entry level jobs are same as skill needed to succeed in college (ADP)

## Another perspective

© No support ... that those not going to college need to be qualified to enter college credit courses in order to enter the workforce.
$\star$ Becoming qualified for college-level classes or for entering a job directly out of high school is not the sole purpose of a high school education, e.g. preparing citizens to participate in a democracy.

## Barton, P (ETS, 2006)

## Too Many College Grads?

y. ...turning out vastly more college graduates than there are jobs in the relatively high-paying managerial, technical and professional occupations to which most college graduates traditionally have gravitated.

- Roughly one of three college graduates is in jobs the BLS says require less than a bachelor's degree.

Richard Vedder, director of the Center for follege Affordability and Productivity WSJ 21/2012
๑. ... College graduates, on average, are smarter and more disciplined and dependable than highschool graduates-so much of the reported earnings differential has little to do with college learning.
© We have engaged in massive and costly credential inflation to certify competency for jobs.

## Not Enough College Grads?

By 2020, our research projects that the United States may have 1.5 million too few workers with college or graduate degrees and 6 million more without a high school diploma than employers will demand. mckinsey Global Institute, 2012

## College Degree: At What Cost?

According to the Public Interest Research Group's Higher Education Project, 39 percent of new graduates with loans carry an "unmanageable debt,"


## College \& Career Ready for the $21^{\text {st }}$ Century



## Two Key Questions for CCR:

1. What is the appropriate mix of academic, occupational and technical skills required for the emerging labor market?
2. How can schools help students develop these skills?

## To be college ready: What college, what skills?

® Trade/Technical School?
® Apprenticeship?
© Community College?

- Certificate? Diploma? DegreeSelective or not?
- Nursing
- Allied health
- Law enforcement
- Engineering technology
- Computer technology
- Cut scores?
© Baccalaureate College?
- MN College Readiness Benchmarks set by ACT: an 18 in English, 22 in Math, 21 in Reading, and 24 in Science.
- Only 32\% of Minnesota's 2009 ACT-tested graduates met all four


## What Occupational Skills!!!!!

## (AKA Employability

 Skills)© *Critical thinking
© *Teamwork/ collaboration
© *Problem solving
© *Creativity
© *Technology-information application
© Oral \& written communication skills
© Responsibility

- Professionalism
- Ethics $21^{\text {st }}$ Century Skills


## What technical skills

© Immediate specific job skills*
© Industry certifications

- 132 available through HS programs ( $\mathrm{n}=14$ states)
* Learning for jobs (OECD)


## MATH FOR COLLEGE MATH FOR WORK

## College Ready (ACT) Math=22

| ACT <br> Score | Class | Common <br> Core | ACT Topic/ Task |
| :--- | :--- | :---: | :--- |
| $13-15$ | Alg. I | HS | Simplify ratios |
| $16-19$ | Alg. I | 8th <br> HS | Add, subtract, multiply, and divide rational <br> numbers <br> Use rational numbers to demonstrate <br> knowledge of additive and multiplicative <br> inverses |

## ACT <br> Class Common

## ACT Topic/ Task

## Score

| Alg I | $8^{\text {th }}$ | Set up and solve problems following the correct order of <br> operations with rational numbers |
| :--- | :--- | :--- |
| Alg I | $8^{\text {th }}$ | Give the domain and range of relations and functions |
| Alg I | 8 th | Evaluate functions at given values |
| Alg I | HS | Apply algebraic properties to simplify algebraic expressions <br> Alg I |
| HS | Translate real-world problems into expressions using variables to <br> represent values |  |
| Alg I | HS | Identify the effect on mean, median, mode, and range when a set of <br> data is changed |
| Alg I | 8 th | Find the probability of a simple event |
| Geo | HS | Identify corresponding, same-side interior, same-side exterior, <br> alternate interior, and alternate exterior angle pairs formed by a pair <br> of parallel lines and a transversal and use these special angle pairs to <br> solve problems (e.g., solve equations, use in proofs) |
| Geo | HS | Use construction techniques, including straight edge and compass, to bisect <br> and trisect segments and to create parallel and perpendicular lines, <br> nernendicular hisectors and anole hisectors |

## Taking more math is no guarantee

©Only $13 \%$ of students who took Alg I, II \& Geometry scored a 22 on the ACT exam ${ }^{1}$
©Adding Trig increases to $37 \%{ }^{1}$
© $43 \%$ of ACT-tested Class of $2005^{1}$ who earned A or B grades in Algebra II did not meet ACT College Readiness Benchmarks in math ${ }^{2}$ ( $75 \%$ chance of earning a C or better; $50 \%$ chance of earning a B or better in college math)

1. ACT, Inc (2004) Crisis at the Core
2. ACT, Inc. (2007) Rigor at Risk.

## College Ready Math:

Liberal Arts Majors' Math Requirements

ะ Rutgers

* University of Minnesota
* UC-Berkeley
© One course in college-level mathematics.
© One course, (Mathematical Thinking)
© Test out (basic understanding and competency in math, statistics, or computer science) or 2-unit course.

| ACT Topic | $\begin{aligned} & \text { ACT } \\ & \text { Score } \end{aligned}$ |
| :---: | :---: |
| Add, subtract, multiply, and divide rational numbers, including integers, fractions, and decimals, without calculators | (16-19) |
| Use properties of exponents (including zero and negative exponents) to evaluate and simplify expressions | (28-32) |
| Find rational number square roots (without calculators) and approximate irrational square roots (with and without calculators) | (24-27) |
| Evaluate and simplify radical expressions | (24-27) |
| Use scientific notation when working with very large or very small quantities | (24-27) |
| Set up and solve problems following the correct order of operations (including proportions, percent, and absolute value) with rational numbers (integers, fractions, decimals) | (20-23) |
| Identify, formulate, and obtain solutions to problems involving direct and inverse variation | (24-27) |
| Recognize the concept of slope as a rate of change and determine the slope when given the equation of a line in standard form or slope-intercept form, the graph of a line, two points, or a verbal description | (24-27) |
| Translate between different representations of relations and functions: graphs, equations, sets of ordered pairs, verbal descriptions, and tables | (24-27) |
| Interpret data from line, bar, and circle graphs, histograms, scatterplots, box-and-whisker plots, stem-and-leaf plots, and frequency tables to draw inferences and make predictions | (28-32) |
| Simplify ratios | (13-15) |
| Solve formulas for a specified variable | (24-27) |
| Apply relationships between perimeters of similar figures, areas of similar figures, and volumes of similar figures, in terms of scale factor, to solve mathematical and real-world problems | (28-32) |
| Use cross sections of prisms, cylinders, pyramids, and cones to solve volume problems | (28-32) |
| Find the lateral area, surface area, and volume of prisms, cylinders, cones, and pyramids in mathematical and real-world settings | (28-32) |

## Career Ready Math Skills: Getting the job*

Algebra I
Telecommunication Junior Technician
Nursing
HVAC
Survey Technician
Plumbing
Survey Technician
Plumbing
Geometry
Automobile Technician
Nursing
HVAC

## Algebra II

Telecommunication Junior Technician
*Preliminary analysis, NRCCTE 2012

## O'NET

## WorkKeys

ONET Title
Electronic Tech

## Applied Assessment

## Level 5 math:

- Decide info needed
- Look up formula and perform single step conversations
- Calculate used mixed units
- Divide negative numbers
- Use one and two step calculations
- Calculate perimeters and areas of basic shapes
- Calculate \% discounts


## THE LABOR MARKET: ASSUMPTIONS \& REALITIES

## Urban Myths Driving Education Reform

 India \& China are producing more engineers than U.S.US=222,000; India=215,000; China=352,000*
© We are not graduating enough engineers S\&E wages have actually declined in real terms and unemployment rates have increased**

## More Rhetoric...

© If trends in U.S. research and education continue, our nation will squander its economic leadership, and the result will be a lower standard of living for the American people.... By 2015 [the country needs to] double the number of bachelor's degrees awarded annually to U.S. students in science, math, and engineering. (National Summit on Competitiveness 2005)

- The United States faces an unprecedented challenge to its long-term global economic leadership. And a fall from leadership would threaten the security of the nation and the prosperity of its citizens.... High school students in the U.S. perform well below those in other industrialized nations in the fields of mathematics and science ... [and thus we need to make] STEM education a national priority. (Council on Competitiveness 2004).


## More STEM or . . .

S\&E occupations make up only about onetwentieth (5\%) of all workers (5.3\%) in 2018 Urban Institute, 2007; (6\%) in 2018, Carnevale, 2010.
© 435,000 U.S. citizens and permanent residents a year graduated with bachelor's, master's, and doctoral degrees in science and engineering. Over the same period, there were about 150,000 jobs added annually to the science and engineering workforce. .

Murray said that none of the companies she has talked with has suggested that there is a shortage of qualified chemists or life scientists. She said that employers' greatest concern "is not numbers, it is training." She cited the example of managers who told her they could interview hundreds of candidates for an organic chemistry position but wish they knew how to identify those candidates who "can behave collaboratively" and have the other broad competencies discussed at the workshop. She argued that the degree to which scientists have these other capabilities "really seems to be the problem." IS THERE A SHORTAGE OF SCIENTISTS?

National Research Council. (2008). Research on Future Skill Demands: A Workshop Summary. Margaret Hilton, Rapporteur. Center for Education, Division of Behavioral and Social Sciences and Education. Washington, DC: The National Academies Press.

Three contested views of the future THE EMERGING WORLD OF WORK

## High Demand Occupations 2010-2020 <br> The BLS Perspective



Paul Barton, ETS, 2006

High Growth Occupations 2010-2020


## A Second Perspective



## Education and Future Work: BLS \& CEW



## A $3^{\text {rd }}$ Perspective

## Erik Brynjolfsson Andrew McAfee

## Race Against The Machine



How the Digital Revolution is Accelerating Inncwation, Driving Predectivity and Irrewersibly Transforming Employment and the Economy

Computers now exhibit human-like capabilities not just in games such as chess, but also in complex communication such as linguistic translation and speech. These new abilities stem from "pattern recognition" technologies the same techniques that underpin, for example, the Siri voice recognition tool in Apple's iPhone 4S.

## A 3 ${ }^{\text {rd }}$ Perspective: The Race Against the Machine (The Machines are Winning?)

The Google car (truck?)

- IBM Watson
- Deep Blue
- The "Square"
- Text readers/ Pattern recognition
 (goodbye legions of lawyers-only 60\% accurate)
- Automated 'call centers' (goodbye India)
3 GeoFluent (goodbye translators)
- Vending machines for ... everything



## Can People Win?

비 Instructional methods

- Softer skills
© Instructional focus
© The Human Advantage (for now)
$\triangle$ Khan Academy
- CTSOs/WBL
© Hyperspecialists, entreprenuership
- Physicality of work

๑ Advanced pattern recognition
ㅂ General problem solving
© Creativity

## EDUCATION AND EARNINGS

## College for all? Only 40\% of 27-year olds have earned an A.A. degree or higher



[^0]Source: Current Population Survey Annual Social and Economic Supplement.

## $\pm 63 \%$ of all jobs will require凶some college or better by 2018.



Council on Competitiveness 2008 Report: The Skills Imperative

Meet the Demand for Middle Skills
© Middle-skilled jobs represent the largest number of total openings in the United States until 2016, and the United States is failing to adequately train Americans to take advantage of this opportunity.

- These jobs do not always require a college degree, but most require training, technical sophistication and initiative.
- They pay well and do not offshore easily.


## Reality Middle Skill Credentials Pay Off

## FIGURE 5.12

Earnings are not just a function of postsecondary attainment. Occupational choice also influences earnings potential.
Source: National Education Longitudinal Study 2000


## Middle Skill Occupations (B.A./B.S. NOT Required)

## Occupation <br> Air Traffic Controller

Storage and distribution manager
Transportation manager
Non-retail sales manager
Forest fire fighting/prevention
supervisor
Municipal fire fighting/prevention supervisor
Real estate broker
Elevator installers and repairer
Dental hygienist
Immigration and Customs inspector Commercial pilot

Salary
102,300
66,600
66,600
59,300
58,920
58,902
58,720
58,710
58,350
53,990
53,870

Farr, M. \& Shatkin, L. (2006) The 300 Best Jobs That Don't Require a Four-Year Degree. (US Department of Labor, Bureau of Labor Statistics)

## In the total labor market . . . Another indicator



Five fastest growing occupations
(May 2006-May 2009)


## ®Education still determines wages, but occupation also matters.



Reduce curriculum requirements that do not build employment skills
(McKinsey Global Institute, 2012)
A VISION FOR HOW TO MAKE HIGH SCHOOL MATTER

## Making High School Matter

## Transition

Through School
To continuing
To the workplace
To a successful
adulthood

## Achievement

Academic
Occupational
Technical

## Finishing High School: A Necessary First Condition for College OR Careers

- Plank (2001) found CTE a significant factor in reducing the likelihood of dropping out of high school (NELS 88 data): a 1:2 ratio
- Plank, DeLuca, \& Estacion (2005) found CTE a significant factor in reducing the likelihood of dropping out of high school (NLSY97): a 1:2 ratio
- Castellano, Stone, Stringfield \& others (2007) found CTE course taking in 3 high poverty communities significantly increased the likelihood of high school graduation (NRC longitudinal data).

Class of 2004

CTE \& Engagement


Comparison Groups
Matter

$$
1
$$

- $3<$ CTE
- $>3$ CTE
- $>3$ CTE \&

Focus
Female
9th Grade GPA

GPA

## We have a boy problem

... but many of the people who don't fit in are boys. A decade or so ago, people started writing books and articles on the boy crisis. At the time, the evidence was disputable and some experts pushed back. Since then, the evidence that boys are falling behind has mounted. The case is closed. The numbers for boys get worse and worse.

David Brooks, NYT July 5, 2012
© By $12^{\text {th }}$ grade, male reading scores are below females'
© $11^{\text {th }}$ grade boys write at an $8^{\text {th }}$ grade girl level
© Boys used to have an advantage in math and science, but that gap is nearly gone.
© Boys are more likely to have discipline problems
© Boys account for $3 / 4$ all D's and F's
© Men are a minority in college (40\%)
© 2 million fewer men graduate from college over the past decade than women
© Grad school gap is even higher

## A Survival Analysis

## Class of 2004



CTE Participation helps boys "survive" high school
There is no CTE "survival" effect for girls; but it "does no harm"

Findings from National Data CTE \& ACHIEVEMENT

## Meta Analysis of CTE \& Test Scores: Average Effects

## Results from all studies show a positive effect of 10 (p=.16)

The studies with methodological and/or statistical controls show a positive effect of . 13

$$
(p=.19)
$$

## High Quality CTE: Curriculum Integration

© Math-in-CTE - A study to test the possibility that enhancing the embedded mathematics in Technical Education coursework will build skills in this critical academic area without reducing technical skill development.


## Career Ready Electronic Technician - Level 5*

## Requirements

Skills
ㄴ. Fundamental knowledge of PC and Server Operating Systems.
© Fundamental knowledge of networking principles.
© Strong Electronics and Mechanical background
© Highly motivated and energetic
© Strong communication skills and work ethic
© Strong organizational skills
© Working knowledge of Microsoft Office applications
© Excellent troubleshooting skills
© Experience with IBM POS equipment
© Experience with Lexmark printers
© Experience with Toledo and Hobart scale systems
© Experience with Nortel BCM and Toshiba CTX systems
© Experience with Fujitsu Self Checkout systems
© Experience with Cisco routers and HP network switches

- Tech Skills
- Tech Skills
© WBL
© Soft Skills
© Soft Skills
© Soft Skills
- Tech Skills
© Tech Skills
© WBL
- NBL
rencelVBL

© Vi'BL
- WBL
© WBL
© WBL


## Improving math skills in context

$\bullet$ Students in the experimental classes scored significantly higher on Terra Nova and Accuplacer
$\bullet$ The effect: $71^{\text {st }}$ percentile $\& 67^{\text {th }}$ percentile
$\triangle$ No negative effect on technical skills
-11\% of class time devoted to enhanced math lessons

## Power of the New Professional Development Model

## Old Model PD

Math in CTE Use 1 Year Later


New Model

## Curriculum

©Academically infused health care curriculum

- Mathematics, science and literacy taught in the context of technical health care content
-Vertically integrated curriculum
- Articulated HS/PS Curriculum
- Dual/Concurrent enrollment courses


## Building Reading Literacy through CTE

A study to evaluate two reading interventions that CTE teachers can employ to improve reading skills of students in occupational programs

Travis Park
Cornell University



Mean Posttest Scores


## Science-in-CTE

*Significant, Effect Size= .31 (roughly $1 / 3$ standard deviation)

## Building the Model Health Care Education Program



## Unique Cognitive Skills

## Academic Foundations

© Use a knowledge of human structure and function to conduct health care role.

- Use a knowledge of diseases and disorders to conduct health care role.


## Systems Knowledge

© Explain systems theory as it applies to the health care environment.
© Explain the health care delivery system.
© Health care workers will understand the existing and potential hazards to clients, co-workers, and self. They will prevent injury or illness through safe work practices and follow health and safety policies and procedures.
© Explain the concept of system change as it applies to the health care environment.

## More Unique Skills: Safety \& Environmental Knowledge

© Explain infection control practices and procedures.
© Employ personal safety practices.
© Use techniques to insure environmental safety.
© Identify common safety hazards.
© Use emergency procedures and protocols.
$\checkmark$ Describe healthy behaviors.

## One CD Model

## Steps to Success

## Employment: Career Advancement <br> Continuing Education and Lifelong Learning

## Postsecondary: Career Preparation

Achieving credentials: college, certification, apprenticeship, military

## 9-12: Career Preparation

Academics and technical courses, intensive guidance, individual graduation plans

## Grade 8: Transition

Choosing a health career focus (can change easily at any time later)
6-8: Career Exploration
Discovering interest in health careers - Begin Individualized Graduation Plan

## K-5: Career Awareness

Introduction to health careers

## Workbased Learning

- Labs
- Shops
- Job shadowing
$\checkmark$ Internships
- School-based enterprise
- Cooperative education
- Apprenticeships

Potential Learning
© All aspects of an industrycurriculum integration
๑Relevance of academics

- SCANS/21 ${ }^{\text {st }}$ Century Skills
© Skills leading to industry certifications
$\bullet$ Career development

Service Learning

## CTE-WBL and Achievement

© No WBL; 2.99 college GPA
© No community service; 3.02 college GPA

- $58 \%$ with NO HS WBL; college GPA above 3.0
© HS WBL; 3.08 college GPA
© Community
service; 3.11
college GPA
© $64 \%$ of with HS
WBL; college
GPA above 3.0

Swail, Watson S., and Kampits, Eva (2004). Work-Based Learning and Higher Education: A Research Perspective. Washington, DC: Educational Policy Institute, Inc.

## The Value of WBL

Nations enrolling a large proportion of uppersecondary students in vocational programs that include heavy does of WBL have significantly higher:
© school attendance rates
© higher upper-secondary completion rates
© college attendance
op \& Mane, 2004

To the workplace, to continuing education CTE \& TRANSITION Findings from National Data

## Meta Analysis CTE Participation \& College Enrollment: Average Effects



All Studies Studies with Controls

## Meta Analysis CTE Participation \& Employment



Making High School Matter:
YOU - TAKE A LEADERSHIP ROLE IN MOVING CTE TO THE NEXT LEVEL

# To change this reality, I Imagine the future CTE ... 

## World class curriculum...

- Critical thinking developed by using academic skills to solve real problems in class and on the job
- Builds related academic, occupational and technical skills
- Delivered by world class teachers who:
- are technical masters
- can link related academics to technical content
- supported by employers who engage your students


## A future where students benefit from . .

© Classroom instruction


๑ Work based learningWBL

$\triangle$ CTSOs


- Project based learning
- Contextualized learning
- Labs
- Shops
- Job shadowing
- Internships
- School-based enterprise
- Cooperative education
© Apprenticeships
© Leadership development
- Professional development
- Service/social engagement
- Competitive events


## A future CTE that is nested in . . .

## ๑ Rigorous Programs (Such as):

- Programs of Study (early NRCCTE evidence)
- Career academies - some evidence
- Toyota model - early evidence
- HSTW - strong correlational evidence
- Project Lead the Way - strong internal evaluations
- NCEE Board Examination Model-new
- Linked Learning (CA)
© That incorporate:
- Robust Career Development
- Integrated learning
- Link to industry credentials
- Dual/Concurrent Enrollment
- Entrepreneurship


## - Built around Consortia

- Supported by Professional Development

High school is the last education opportunity paid for wholly by the public. It's
purpose has to be to do the best it can to provide all who leave it the foundation necessary to enter, or further prepare for, adult life.

Barton, 2006

## Shameless Promotion . . .

## COLLEGE

CAREERGEAND
21ST IN THE EADY
CENTURY
Making
High
Schoor
Matter

JAMES R. STONE III • MORGAN V. LEWIS

## VISIT OUR WEBSITE OR SEND ME A NOTE


www.nrccte.org

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[^0]:    Note: Represents data collected in surveys between 2006-2008; GED is approximation based on data from GED Testing Program.

